STEPHEN J. ANDERSON

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APPOINTMENTS

Mays Business School, Texas A&M University, USA

- Professor of Marketing (2023-present)
- Leonard L. Berry Chair in Services Marketing (2023-present)

World Bank, Washington DC, USA

- Lead Economic Advisor, consultant (2022-present)
- Senior Economic Advisor, consultant (2018-2022)
- Economic Advisor, consultant (2014-2018)
- Research design, intervention and program development, data analysis, paper writing, and policy outreach activities for impact evaluations and randomized controlled trials (RCTs) in developing economies (e.g., Bulgaria, Czech Republic, Ghana, Jordan, Kenya, Malawi, Mexico, Nigeria, Peru, Romania, South Africa, Uganda)

Stanford Graduate School of Business, Stanford University, USA

- Associate Professor of Marketing (2019-2020)
- John A. Gunn and Cynthia Fry Gunn Faculty Scholar (2017-2020)
- Assistant Professor of Marketing (2015-2019)

ACADEMIC DEGREES

PhD, Marketing (2011-2015), London Business School, UK

- Dissertation: "Role of Marketing in Stimulating Small Firm Growth in Developing Economies."
- Top 3 of ~500 students (lasting contribution award)

MRes, Marketing (2009-2011), London Business School, UK

MSc, Economics (2008-2009), University of Minnesota, USA

MBA, Entrepreneurship and Technology (2004-2005), Queen's University, Canada

• #1 of ~65 students (top GPA)

BCom, International Business and Economics (1996-2001), University of Victoria, Canada

- Thesis: "Comparing Consumer Differences Across Cultures: A Field Study in Malaysia."
- Varsity men's basketball team consistently ranked 'top ten' teams in nation
- $#1 \text{ of } \sim 400 \text{ students (top GPA)}$

Diploma, Science and Mathematics (1992-1996), Wellington Secondary, Canada

- Varsity men's basketball team consistently selected to 'all state' team
 - #1 of ~300 students (top GPA)

HONORS (POST-GRADUATION)

<u>Research</u>

| H. Paul Root Award, Winner Marketing Acception (AMA) | 2022 |
|--|-----------|
| Marketing Science Institute (MSI) / American Marketing Association (AMA) Shelby D. Hunt / Harold H. Maynard Award, Finalist | 2022 |
| Journal of Marketing (JM) | 2021 |
| Robert J. Lavidge Global Marketing Research Award, Winner American Marketing Association (AMA) | 2021 |
| Frank M. Bass Outstanding Dissertation Award, Winner | 2019 |
| Institute for Operations Research and the Management Sciences (INFORMS) | 2016 |
| Gary Lilien Practice Prize Award, Winner Institute for Operations Research and the Management Sciences (INFORMS) | 2016 |
| | |
| Education | |
| • MSx Distinguished Teaching Award, Finalist | 2018 |
| Stanford Graduate School of Business | 2245 |
| MSx Distinguished Teaching Award, Finalist Stanford Conducts School of Pusingers | 2017 |
| Stanford Graduate School of Business | |
| <u>Career</u> | |
| • Fellow, Sheth Doctoral Consortium | 2022 |
| University of Texas at Austin, McCombs School of Business | |
| Research Reboot Award (for accelerating scholarship and research) | 2021-2022 |
| University of Texas at Austin, Office of the Provost | 2010 2020 |
| John A. Gunn and Cynthia Fry Gunn Faculty Scholar Stanford Graduate School of Business | 2019-2020 |
| John A. Gunn and Cynthia Fry Gunn Faculty Scholar | 2018-2019 |
| Stanford Graduate School of Business | |
| • John A. Gunn and Cynthia Fry Gunn Faculty Scholar | 2017-2018 |
| Stanford Graduate School of Business | 2045 |
| Visiting Fellow, Center for Social Sector Innovation University of Chicago, Booth School of Business | 2017 |
| University of Chicago, booth school of busiless | |

RESEARCH INTERESTS

Field experiments with the entrepreneurs and consumers of small firms, SMEs or early-stage ventures.

<u>Research Program #1:</u> Spurring more inclusive, equitable growth in developing economies through marketing and entrepreneurship.

- Marketing Capabilities (building marketing and sales expertise)
- Product Development (enhancing the design and usage of new products/services by consumers)

<u>Research Program #2:</u> Stimulating more sustainable, scalable growth in developing economies via technology and energy innovations.

- Ed-Fintech (leveraging digital solutions to empower marginalized firms and consumers)
- Green Entrepreneurship (growing economic and environmental impact in business)

PUBLICATIONS (PEER-REVIEWED)

"Breaking the Glass Ceiling: Empowering Female Entrepreneurs through Female Business Mentors" (with F. Germann, P. Chintagunta, N. Vilcassim). Forthcoming at *Marketing Science*.

• Selected for the INFORMS and ISMS press publicity initiative by the editor-in-chief

• Selected for a guest Commentary article by the senior editor

"Virtual Collaboration Technology and International Business Coaching: Examining the Impact on Marketing Strategies and Sales" (with P. Chintagunta, N. Vilcassim). Forthcoming at *Marketing Science*.

"Disruptions, Redundancy Strategies and Performance of Small Firms: Evidence from Uganda" (with A. Kundu, K. Ramdas). Forthcoming at *Management Science*.

"Improving Business Practices and the Boundary of the Entrepreneur: A Randomized Experiment Comparing Training, Consulting, Insourcing and Outsourcing" (with D. McKenzie). *Journal of Political Economy*, 2022.

"Modernizing Retailers in an Emerging Market: Investigating Externally-focused and Internally-focused Approaches" (with L. Iacovone, S. Kankanhalli, S. Narayanan). *Journal of Marketing Research*, 2021.

"Measuring the Unmeasured: Aggregating, Anchoring, and Adjusting to Estimate Small Business Performance" (with C. Lazicky, B. Zia). *Journal of Development Economics*, 2021.

"Do Marketers Matter for Entrepreneurs? Evidence from a Field Experiment in Uganda" (with P. Chintagunta, F. Germann, N. Vilcassim). *Journal of Marketing*, 2021.

- Winner, MSI / AMA 2022 H. Paul Root Award
- Finalist, JM 2022 Shelby D. Hunt / Harold H. Maynard Award

"Pathways to Profits: The Impact of Marketing versus Finance Skills on Business Performance" (with R. Chandy, B. Zia). *Management Science*, 2018.

- Winner, INFORMS 2019 Frank Bass Outstanding Dissertation Award
- Winner, INFORMS 2016 Gary Lilien Practice Prize Award

"Overcoming the 'Window Dressing' Effect: Mitigating the Negative Effects of Inherent Skepticism towards Corporate Social Responsibility" (with S. Connors, M. Thomson). *Journal of Business Ethics*, 2017.

WORKING PAPERS

"Call Me Maybe: Does Customer Feedback-Seeking Impact Non-Solicited Customers?" (with R. Kaul, P. Chintagunta, N. Vilcassim)

- Under review at *Marketing Science* (revise and resubmit)
- Winner, INFORMS Society for Marketing Science (ISMS) 2022 Doctoral Dissertation Award

"Is (Smart) Technology Really Making Us Dumber? Marketing Analytics Improves the Mental, Managerial and Financial Performance of Entrepreneurs" (with P. Chintagunta, R. Kaul, N. Vilcassim)

• Under review at *Management Science* (reject and resubmit)

"Fintech Failure: Examining B2B and B2C Solutions for Two-sided Platform Adoption" (with L. Iacovone, S. Kankanhalli, S. Narayanan)

• Under review at *Management Science*

"Unlocking Opportunities: Product Innovation in Loans for Micro-Entrepreneurs" (with R. Chandy, X. Li, O. Narasimhan)

• Preparing for submission

"Business Development Services and New Market Expansion: Evidence from a Field Experiment with Nigerian Entrepreneurs" (with R. Kaul, D. McKenzie)

• Preparing for submission

"Performance Implications of the Lean Startup Methodology: Findings from a Field Experiment with Entrepreneurs in East Africa" (with J. Balbuena, F. Germann, S. Narayanan)

• Preparing for submission

"Does Classroom Diversity Matter More for Experiential versus Rules-based Learning? Evidence from a Field Experiment on Business Education" (with J. Balbuena, R. Chandy)

• Preparing for submission

"(When) Should Marketing and Sales Report to One Top Manager? An Empirical Test of Executive Job Demands Theory" (with E. Boyd, R. Chandy, T. Swartz)

• Preparing for submission

PROJECTS IN PROGRESS

"Going Cashless in Emerging Market Retail: Evidence from a Field Experiment in Mexico" (with L. Iacovone, S. Kankanhalli, S. Narayanan)

• Status: data collection completed; analysis in progress

"Marketing and the Performance of Female Entrepreneurs: Identifying and Intervening with Growth-Oriented Firms in Emerging Markets" (with A. Grover, S. Kankanhalli)

• Status: data collection completed; analysis in progress

"Getting Close to Customers Gets You Close to Capital: A Field Experiment on Customer Engagement and Value Creation by African Entrepreneurs" (with J. Balbuena, F. Germann, S. Narayanan)

• Status: data collection and analysis in progress

"COVID and Customer Trust: Combining a Natural Experiment and Randomized Experiment for Business Insights during a Pandemic" (with P. Chintagunta, R. Kaul, N. Vilcassim)

• Status: data collection and analysis in progress

"Measuring Store-level Branding of Small Retailers: An Investigation with Image Data" (with S. Kankanhalli, S. Narayanan)

• Status: data collection and analysis in progress

"Diversity Dividends: Examining the Impact of Professional Background Differences through Team and Individual Interactions" (with F. Germann, S. Kagera)

• Status: data collection and analysis in progress

"Innovating and Scaling Entrepreneurial Ventures with Minimum Viable Products" (with J. Balbuena, X. Garcia-Rada, L. Iacovone)

- Randomized-controlled trial with 200 early-stage ventures
- Partners: World Bank, Peru Ministry of Science and Innovation
- Status: funding secured (\$5 million); intervention completed; endline expected in 2024

"Understanding the Influence of CROs on Start-ups and their Executive Teams" (with J. Balbuena, X. Garcia-Rada, L. Iacovone)

• Status: funding secured; intervention completed; endline expected in 2024

"Building Customer Capital: A Field Experiment Comparing Relational and Transactional Approaches in Colombia, El Salvador and Guatemala" (with R. Kaul, S. Narayanan)

- Randomized-controlled trial with 1,000 firms
- Partner: Technoserve
- Status: funding secured (\$4.5 million); intervention completed; endline expected in 2024

"Salesforce Professionalization: Assessing the Effectiveness of In-Person versus Digital Accelerators on Firm Growth across Latin America" (with R. Kaul, S. Narayanan)

• Status: funding secured; intervention completed; endline expected in 2024

"To Search or to Socialize: Comparing the Effectiveness of Digital Marketing Technologies with Kenyan Entrepreneurs" (with P. Chintagunta, N. Vilcassim, L. Zimmermann)

- Randomized-controlled trial with 1,000 firms
- Partner: Equity Group Bank
- Status: funding secured (\$500,000); intervention in progress

"Examining the Impact of Business Digitization on Access to Financial Services and Consumer Response in Kenya" (with P. Chintagunta, N. Vilcassim, L. Zimmermann)

• Status: funding secured; intervention in progress

"Investigating the Effects of the SEED Transformation Program on Entrepreneur Networks and Business Performance in Africa and Asia" (with J. Balbuena, S. Narayanan)

- Quasi experiment with 400 firms
- Partner: Stanford Institute for Innovation in Developing Economies (SEED)
- Status: funding secured; intervention in progress

"Green Entrepreneurship: Measuring the Impact of an SME Accelerator on Economic and Environmental Outcomes in India" (with P. Chintagunta, R. Ramey)

- Randomized-controlled trial with 400 SMEs
- Partners: IKEA Foundation, Technoserve, J-PAL
- Status: funding secured (\$3.5 million); intervention in progress

"Evaluating a Funnelling Approach and Business Support Programs for Enhancing Firm Growth in Malawi" (with A. Grover, D.J. Ubfal)

- Randomized-controlled trial with small firms
- Partners: World Bank, Government of Malawi
- Status: funding secured (multimillion-dollar budget); intervention in progress

"Promoting Adoption of Digital Technologies and Productivity Tools for SMEs in the North-East of Romania" (with A. Avdeenko, J. Balbuena, R. Chandy, L. Iacovone)

- Randomized-controlled trial with SMEs
- Partners: World Bank, European Union, Government of Romania
- Status: funding secured (multimillion-dollar budget); intervention in progress

"Firm Names and Branding: Studying the Performance of Eponymous Owners across Emerging Markets" (with F. Germann, D. McKenzie)

• Status: data collection completed

PROJECTS IN DEVELOPMENT

"Digital Transformation: Increasing ERP and AI Usage by SMEs in Eastern Europe" (with S. Kask, J. Runge)

- Randomized-controlled trial with SMEs
- Partners: World Bank, European Union, SAP
- Status: funding secured; study design in progress

"Examining Barriers to the Investment Readiness of Female Entrepreneurs in East Africa" (with A. Grover, S. Kankanhalli)

- Randomized-controlled trial with small firms
- Partners: World Bank
- Status: funding secured; study design in progress

"Boosting the Growth of Early-Stage Ventures through Market-Driven Interventions in the Czech Republic" (with M. P. Lopez, C. Spina)

- Randomized-controlled trial with early-stage ventures
- Partners: World Bank, European Union, Government of the Czech Republic (Ostrava)
- Status: funding secured (multimillion-dollar budget); study design in progress

"Stimulating E-Payment Usage by Retailers and Consumers: Behavioral Nudges on a Two-Sided Platform" (with L. Iacovone, S. Kankanhalli, S. Narayanan)

- Randomized-controlled trial with 1,200 firms
- Partners: Mastercard, World Bank, KiWi
- Status: funding secured; study design in progress

"Creating Ecosystems for Innovation in a Post-Coal Region: Evidence from Networking Interventions in the Czech Republic" (with A. Menzel, F. Munch, M. P. Lopez)

- Randomized-controlled trial with early-stage ventures
- Partners: World Bank, European Union, Government of the Czech Republic (Usti)
- Status: funding secured (multimillion-dollar budget); study design in progress

TEACHING

Interests:

- *Marketing Management* ('marketing core' for MBA or Executive students)
- *New Product/Technology Launch* (experiential learning with analysis of a real offering)
- *Lean Marketing* (experiential learning with early-stage and established businesses)
- *Growing Consumers and Sales in Emerging Markets* (experiential learning with global study trip)
- *Social Entrepreneurship and Innovation* (experiential learning with triple bottom line ventures)

Mays Business School, Texas A&M University

- MKTG 682: Marketing Strategy Research (PhD students), 2024
- MKTG 442: Innovation and New Product Management (Undergraduate students), 2024

Stanford Graduate School of Business, Stanford University

- MKTG 249: Marketing ('marketing core' for Executive students), 2015-2020
 Average course ratings: 4.64 (out of 5.0)
- MKTG 240: Marketing Management ('marketing core' for MBA students), 2018-2020
 Average course ratings: 4.80 (out of 5.0)
- GSBGEN 390: Individual Research, 2015-2020 (8 student projects supervised)

INVITED SEMINAR PRESENTATIONS

- 1. Association for Consumer Research Methodology Webinar, 2024
- 2. Columbia University, Columbia Business School, 2023

- 3. University of California Berkeley, Haas School of Business, 2023
- 4. University of Michigan, Ross School of Business, 2023
- 5. Texas A&M University, Mays Business School, 2023
- 6. Dartmouth College, Tuck School of Business, 2022
- 7. University of Minnesota, Carlson School of Management, 2022
- 8. World Bank and European Commission, IE Workshop on SMEs (Keynote), Lisbon, 2022
- 9. World Bank and European Commission, IE Workshop on SMEs (Methods: RCTs), Lisbon, 2022
- 10. Tecnologico de Monterrey, Graduate School of Government and Public Transformation, 2022
- 11. University of Georgia, Terry College of Business, 2021
- 12. University of Washington, Foster School of Business, 2020
- 13. Georgia Tech, Scheller College of Business, 2020
- 14. Santa Clara University, Leavey School of Business, 2019
- 15. University of Texas at Austin, McCombs School of Business, 2019
- 16. Santa Clara University, Leavey School of Business, 2018
- 17. Harvard University, Harvard Business School, 2017
- 18. University of Chicago, Booth School of Business, 2017
- 19. University of Chicago, Booth School of Business (Center for Social Sector Innovation), 2017
- 20. University of Notre Dame, Mendoza College of Business, 2017
- 21. World Bank, Competitive Policy Evaluation Lab, Mexico City, 2017
- 22. Cornell University, Johnson Graduate School of Management, 2015
- 23. University of California Berkeley, Haas School of Business, 2015
- 24. Northwestern University, Kellogg School of Management, 2014
- 25. MIT, Sloan School of Management, 2014
- 26. INSEAD, 2014
- 27. Duke University, Fuqua School of Business, 2014
- 28. University of Texas at Austin, McCombs School of Business, 2014
- 29. University of Southern California, USC Marshall School of Business, 2014
- 30. Stanford University, Graduate School of Business, 2014
- 31. Yale University, School of Management, 2014
- 32. Emory University, Goizueta Business School, 2014
- 33. University of California San Diego, Rady School of Management, 2014
- 34. New York University, Stern School of Business, 2014
- 35. Indiana University, Kelley School of Business, 2014
- 36. University of Notre Dame, Mendoza College of Business, 2014
- 37. Singapore Management University, 2014
- 38. University of Victoria, Gustavson School of Business, 2014
- 39. International Institute for Management Development, IMD Business School, 2014
- 40. Erasmus University, Rotterdam School of Management, 2014
- 41. University of Navarra, IESE Business School, 2014

CONFERENCE PRESENTATIONS

- 1. Better Marketing for a Better World Symposium, Ditchley Manor, UK, 2024 [scheduled]
- 2. AMA Winter Educators Conference, St. Pete's, FL, 2024
- 3. Association for Consumer Research Conference, Seattle, WA, 2023
- 4. AMA Summer Educators Conference, San Francisco, CA, 2023
- 5. INFORMS Marketing Science Conference, Miami, FL, 2023
- 6. China India Insights Conference Plenary (Yale / USC), Los Angeles, CA, 2022
- 7. Association for Consumer Research Conference, Denver, CO, 2022
- 8. Advances with Field Experiments (Economics Department), University of Chicago, 2022
- 9. AMA-Sheth Doctoral Consortium (UT McCombs), Austin, TX, 2022
- 10. Marketing Strategy Doctoral Consortium (Texas A&M), College Station, TX, 2022

- 11. AMA Winter Educators Conference, Las Vegas, NV, 2022
- 12. Association for Consumer Research Conference, 2021
- 13. Beyond the Known Conference, International Labor Organization (United Nations), 2021
- 14. Association for Consumer Research Conference, 2020
- 15. China India Insights Conference Plenary (Yale / MIT), Boston, MA, 2019
- 16. INFORMS Marketing Science Conference, Rome, Italy, 2019
- 17. The 11th Triennial Invitational Choice Symposium (Georgetown), Cambridge, MD, 2019
- 18. AMA Winter Educators Conference, Austin, TX, 2019
- 19. Customer Insights Conference (Yale), New Haven, CT, 2018
- 20. INFORMS Marketing Science Conference, Philadelphia, PA, 2018
- 21. AMA Winter Educators Conference, New Orleans, LA, 2018
- 22. China India Insights Conference (Yale / CKGSB), New York, NY, 2017
- 23. INFORMS Marketing Science Conference, Los Angeles, CA, 2017
- 24. AMA Winter Educators Conference, Orlando, FL, 2017
- 25. IPA Small-Medium Enterprise Initiative Conference (Yale), New Haven, CT, 2016
- 26. INFORMS Marketing Science Conference, Shanghai, China, 2016
- 27. Field Experiments with Firms Conference (INSEAD), Abu Dhabi, UAE, 2015
- 28. International Growth Centre Conference (LSE), London, England, 2014
- 29. IPA Small-Medium Enterprise Initiative Conference (MIT), Boston, MA, 2014
- 30. Trans-Atlantic Doctoral Conference (LBS), London, England, 2014
- 31. AMA Winter Educators Conference, Orlando, FL, 2014
- 32. Private Enterprise Development in LICs Conference, Warwick, England, 2013
- 33. INFORMS Marketing Science Conference, Istanbul, Turkey, 2013
- 34. Theory & Practice in Marketing Conference (LBS), London, England, 2013
- 35. Partnership in Economic Policy Conference, Cape Town, South Africa, 2013
- 36. AMA Winter Educators Conference, St. Petersburg, FL, 2012
- 37. Trans-Atlantic Doctoral Conference (LBS), London, England, 2011

PROFESSIONAL SERVICE

Student Advising - Chair

- Rupali Kaul, PhD Student (co-chair), Stanford GSB, 2018-2023 • Placement: INSEAD
 - Placement: INSEAD
- Shreya Kankanhalli, PhD Student (co-chair), Stanford GSB, 2016-2021
 - Placement: Cornell University

Student Advising - Other

- Jonathan Serrano, PhD Student (committee), UT McCombs, 2021-2022
- Juan Balbuena, Pre-Doc Research Fellow (co-advisor), Stanford GSB, 2019-2021
 Placement: London Business School
- Solene Delecourt, PhD Student (committee), Stanford GSB, 2017-2018

Referee

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- Marketing Letters, 2022-present
- Production and Operations Management, 2022-present
- Journal of Development Economics, 2022-present
- Journal of Marketing Research, 2021-present
- Journal of Political Economy, 2021-present
- Journal of the Academy of Marketing Science, 2021-present
- International Journal of Research in Marketing, 2021-present
- Journal of Marketing, 2019-present
- Marketing Science, 2017-present

• Management Science, 2017-present

Conferences

- Selection Committee, China India Insights Conference, Yale/USC, 2022
- Selection Committee, China India Insights Conference, Yale/MIT, 2019

Texas A&M University

- Organizer, Friday Conversations Seminar (Marketing), Mays Business School, 2024-present
- Member, PhD Student Committee (Marketing), Mays Business School, 2024-present
- Member, Faculty Search Committee (Marketing), Mays Business School, 2023-2024

Stanford University

- Organizer, Marketing Faculty Seminars, Stanford GSB, 2017-2019
- Moderator, Graduate Student Panel, Stanford Center on Global Poverty and Development, 2017
- Advisor (ad hoc), Stanford Institute for Innovation in Developing Economies (SEED), 2016-2020
- Faculty Lead, Global Study Trips (Kenya, Mexico, Rwanda, Uganda), 2019-2020

Other Service

- Reviewer, Alden G. Clayton Dissertation Proposal Award, MSI, 2022
- Reviewer, Research Grant Proposals, 2018-present
 - Competitive Policy Evaluation Lab (Compel), World Bank
 - Private Enterprise Development in L.I.C.s (PEDL)
 - Templeton Foundation

RESEARCH GRANTS

| • | Fama Miller Centre for Research in Finance – Research Grant, | 2023 |
|---|--|------|
| | \$12,000 (with P. Chintagunta, N. Vilcassim, L. Zimmermann), Chicago Booth | |
| • | Climate Action / Green Entrepreneurship – Research Grant, | 2023 |
| | \$647,222 (with P. Chintagunta), IKEA Foundation | |
| • | Smart Specialization Program – Research Grant (Ostrava, Czech Republic), | 2023 |
| | €210,500 (with M.P. Lopez, C. Spina), World Bank | |
| • | Smart Specialization Program – Research Grant (Romania), | 2023 |
| | €407,750 (with A. Avdeenko, J. Balbuena, R. Chandy, L. Iacovone), World Bank | |
| • | Smart Specialization Program – Research Grant (Usti, Czech Republic), | 2023 |
| | €164,970 (with M.P. Lopez, A. Menzel, F. Munch), World Bank | |
| • | Herb Kelleher Entrepreneurship Center (HKEC) – Research Grant, | 2023 |
| | \$14,800, McCombs, University of Texas at Austin | |
| • | Smart Specialization Programs – Research Grant (Romania), | 2022 |
| | €10,000 (with A. Avdeenko, J. Balbuena, R. Chandy, L. Iacovone), World Bank | |
| • | Smart Specialization Programs – Research Grant (Czech Republic), | 2022 |
| | €10,000 (with Mariana P. Lopez, Chiara Spina), World Bank | |
| • | Smart Specialization Programs – Research Grant (Bulgaria), | 2022 |
| | €10,000 (with J. Balbuena, F. Campos, R. Chandy, L. Iacovone), World Bank | |
| • | Becker Friedman Institute (Initiative for the Study of Gender) – Research Grant, | 2022 |
| | \$5,000 (with P. Chintagunta, F. Germann, N. Vilcassim), University of Chicago | |
| • | McCombs Research Excellence Grant, | 2021 |
| | \$5,000, University of Texas at Austin | |
| • | Competitive Policy Evaluation Lab (Compel) – Research Grant, | 2021 |
| | \$97,200 (with L. Iacovone, J. Salhab), World Bank | |
| • | Polsky Centre for Innovation & Entrepreneurship – Research Grant, | 2021 |
| | \$10,000 (with P. Chintagunta, R. Kaul, N. Vilcassim), Chicago Booth | |

| • | <i>McCombs Research Excellence Grant,</i> \$6,000, University of Texas at Austin | 2021 |
|---|---|------|
| • | <i>Center for Inclusive Growth – "DigitAll" Research Grant,</i> \$345,900 (with S. Kankanhalli, L. Iacovone, S. Narayanan), Mastercard | 2020 |
| • | <i>Economic Impact of Digital Technologies – Research Grant,</i> \$80,000 (with P. Chintagunta, N. Vilcassim, L. Zimmermann), Facebook | 2020 |
| • | Private Enterprise Development in L.I.C.s (PEDL) – Research Grant, £24,500 (with J. Balbuena, S. Kagera), DFID / CEPR | 2020 |
| • | Rustandy Center for Social Sector Innovation – Research Grant, \$19,670 (with P. Chintagunta, N. Vilcassim, L. Zimmermann), Chicago Booth | 2020 |
| • | McCombs Research Excellence Grant, \$15,000, University of Texas at Austin | 2020 |
| • | <i>Competitive Policy Evaluation Lab (Compel) – Research Grant,</i> \$180,000 (with A. Criscuolo, L. Iacovone), World Bank | 2019 |
| • | Stanford Center on Global Poverty & Development (SCGPD) – Research Grant, \$46,316, Stanford University | 2019 |
| • | Booth Initiative on Global Markets – Research Grant, \$18,900 (with P. Chintagunta, N. Vilcassim), Chicago Booth | 2019 |
| • | Pablo Gonzalez (MBA '96) – Mexico Research Grant, \$100,000 (with S. Narayanan), Stanford GSB Alumni Gift | 2019 |
| • | Polsky Centre for Innovation & Entrepreneurship – Research Grant, \$20,000 (with P. Chintagunta, N. Vilcassim), Chicago Booth | 2019 |
| • | Competitive Policy Evaluation Lab (Compel) – Research Grant, \$50,000 (with D. McKenzie), World Bank | 2018 |
| • | Empowering Women Entrepreneurs – Research Grant, \$80,000 (with S. Kankanhalli, L. Iacovone, S. Narayanan), World Bank Trust | 2018 |
| • | Center for Inclusive Growth – Research Grant, \$100,000 (with FUNDES, S. Kankanhalli, L. Iacovone, S. Narayanan), Mastercard | 2018 |
| • | Rustandy Center for Social Sector Innovation – Research Grant, \$19,800 (with P. Chintagunta, N. Vilcassim), Chicago Booth | 2018 |
| • | International Growth Lab (IGL) – Research Grant, £32,017 (with Balloon Ventures), Agridius Foundation | 2018 |
| • | Economic Development & Institutions (EDI) – Research Grant, £69,891 (with D. McKenzie), DFID / Oxford Policy Management | 2018 |
| • | Stanford Center on Global Poverty & Development (SCGPD) – Research Grant, \$43,200, Stanford University | 2018 |
| • | National Entrepreneur Institute of Mexico (INADEM) – Research Grant, \$350,000 (with S. Kankanhalli, L. Iacovone, S. Narayanan), Mexico Government | 2017 |
| • | UPS Endowment Fund – Research Grant, \$45,000 (with S. Kankanhalli, S. Narayanan), Stanford University | 2017 |
| • | Booth Initiative on Global Markets – Research Grant, \$29,775 (with P. Chintagunta, N. Vilcassim), Chicago Booth | 2017 |
| • | Marshall Institute – Small Grants Programme, £9,575 (with P. Chintagunta, N. Vilcassim), LSE | 2017 |
| • | Qualcomm Wireless Reach – Research Grant, \$56,000 (with P. Chintagunta, N. Vilcassim), Qualcomm | 2017 |
| • | STARS Foundation – Grant for Action Research in Developing Countries, £12,000 (with A. Kundu, K. Ramdas), LBS | 2017 |
| • | Marketing Science Institute (MSI) – Research Grant, \$4,000 (with R. Chandy, F. Germann) | 2017 |
| • | Competitive Policy Evaluation Lab (Compel) – Research Grant, \$15,000 (with A.P. Cusolito), World Bank | 2017 |

| • | Deloitte Institute for Innovation & Entrepreneurship – Research Grant, £2,500 (with A. Kundu, K. Ramdas), LBS | 2016 |
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| • | Qualcomm Wireless Reach – Research Grant, \$199,900 (with P. Chintagunta, N. Vilcassim), Qualcomm | 2016 |
| • | Polsky Centre for Innovation & Entrepreneurship – Research Grant, \$19,608 (with P. Chintagunta, N. Vilcassim), Chicago Booth | 2016 |
| • | SEED iAward – Research Grant (Ghana/Rwanda) | 2016 |
| | \$148,631, Stanford Graduate School of Business | |
| • | Fama Miller Centre for Research in Finance – Research Grant, | 2015 |
| | \$29,869 (with P. Chintagunta, N. Vilcassim), Chicago Booth | |
| • | Deloitte Institute for Innovation & Entrepreneurship – Research Grant, | 2015 |
| | £24,650 (with A. Kundu, K. Ramdas), LBS | |
| • | SEED iAward – Research Grant (Uganda) | 2015 |
| | \$34,800, Stanford Graduate School of Business | 2045 |
| • | Private Enterprise Development in L.I.C.s (PEDL) – Research Grant, £32,454 (with P. Chintagunta, N. Vilcassim), DFID / CEPR | 2015 |
| | STARS Foundation – Grant for Action Research in Developing Countries, | 2015 |
| • | £100,000 (with R. Chandy, O. Narasimhan) | 2015 |
| • | Polsky Centre for Innovation & Entrepreneurship – Research Grant, | 2015 |
| | \$19,962 (with P. Chintagunta, N. Vilcassim), Chicago Booth | |
| • | Deloitte Institute for Innovation & Entrepreneurship – Research Grant, | 2015 |
| | £11,383 (with P. Chintagunta, N. Vilcassim), LBS | |
| ٠ | Social Enterprise Initiative – Research Grant | 2015 |
| | \$14,000 (with P. Chintagunta, N. Vilcassim), Chicago Booth | |
| • | Deloitte Institute for Innovation & Entrepreneurship – Research Grant, £24,838 (with P. Chintagunta, N. Vilcassim), LBS | 2015 |
| • | Economic & Social Research Council (ESRC) of UK – Research Grant, £339,719 (with P. Chintagunta, N. Vilcassim), DFID / ESRC. | 2014 |
| • | Private Enterprise Development in L.I.C.s (PEDL) – Research Grant, | 2014 |
| | £19,512 (with B. Zia), DFID / CEPR | |
| • | Global Financial Inclusion Initiative – Research Grant, | 2014 |
| | \$37,973 (with R. Chandy, O. Narasimhan), <i>Gates Foundation / Citi Bank</i> | |
| • | International Growth Centre (IGC) – Research Grant, | 2014 |
| | £27,948 (with R. Chandy, O. Narasimhan), SSA Country Program | 2242 |
| • | Partnership for Economic Policy (PEP) – Research Grant, | 2013 |
| | \$100,000 (with A. Owusu, M. Amponsah), IDRC / DFID | 2012 |
| • | Deloitte Institute for Innovation & Entrepreneurship – Research Grant, £20,000 (with P. Chintagunta, N. Vilcassim), LBS | 2013 |
| | Partnership for Economic Policy (PEP) – Research Grant, | 2013 |
| • | \$20,000 (with A. Owusu, M. Amponsah), IDRC / DFID | 2013 |
| • | US AID – Research Grant, | 2013 |
| | \$80,808, Development Innovation Ventures (DIV) | |
| • | World Bank Development Group – Research Grant, | 2012 |
| | \$100,000 (with B. Zia, R. Chandy), World Bank | |
| • | Private Enterprise Development in L.I.C.s (PEDL) – Research Grant, £35,000, DFID / CEPR | 2012 |
| • | Deloitte Institute for Innovation & Entrepreneurship – Research Grant, £25,000 (with R. Chandy), LBS | 2012 |
| • | Research & Development Management – Doctoral Research Award, £35,000, RADMA Group. | 2012 |
| • | Research & Materials Development (RAMD) award – Research Grant, £14,600 (with M. Hay), LBS | 2012 |

| Innovations for Poverty Action – SME Doctoral Competition, \$10.032. IPA / Yale | 2011 |
|--|---|
| Deloitte Institute for Innovation & Entrepreneurship – Research Grant, | 2011 |
| £25,000 (with R. Chandy, M. Hay), LBS | |
| Management Lab – Research Grant, | 2011 |
| £13,000 (with R. Chandy, M. Hay), LBS | |
| Research & Materials Development (RAMD) award – Research Grant, | 2011 |
| £12,500 (with R. Chandy), LBS | |
| Institute for Innovation & Entrepreneurship – Research Grant, | 2011 |
| £7,500, LBS | |
| | \$10,032, IPA / Yale Deloitte Institute for Innovation & Entrepreneurship – Research Grant, £25,000 (with R. Chandy, M. Hay), LBS Management Lab – Research Grant, £13,000 (with R. Chandy, M. Hay), LBS Research & Materials Development (RAMD) award – Research Grant, £12,500 (with R. Chandy), LBS Institute for Innovation & Entrepreneurship – Research Grant, |

HONORS (PRE-GRADUATION)

Academic Awards

| • | Lasting Contribution to the School Award (for "truly exceptional impact"), | 2015 |
|---|--|-----------|
| | Top 3 of 500 students, LBS | |
| • | PhD Program Financial Award – Tuition & Stipend, ~£160,000, LBS | 2009-2014 |
| ٠ | AMA-Sheth Doctoral Consortium – Fellow, | 2012 |
| | American Marketing Association | |
| • | Carlson School of Management Financial Award – Tuition & Stipend, ~\$75,000, University of Minnesota | 2008-2009 |
| _ | ~\$75,000, oniversity of Minnesota Molson Canadian Science of Marketing Award, | 2008 |
| • | \$2,000, Queen's University | 2000 |
| • | R. Hand Graduate Award for Leadership, | 2008 |
| • | \$1,000, Queen's University | 2000 |
| • | Queen's Graduate Award, | 2007 |
| | \$10,000, Queen's University | |
| • | Queen's School of Business Award, | 2007 |
| | \$10,000, Queen's University | |
| • | D.I. McLeod Fellowship, | 2007 |
| | \$5,000, Queen's University | |
| ٠ | Melville S. Hatch Memorial Fellowship, | 2007 |
| | \$5,000, Queen's University | |
| • | Iola A. Worthington Prize (for top overall Business graduate in academic year), | 2002 |
| | #1 of ~400 students, UVic | |
| • | Blue and Gold Circle Award (for top 10 overall students of ~20,000) – Gold level, \$500 (gold: third time winner), UVic | 2001 |
| • | Academic Medal (for top GPA in all 2001 Business convocations), | 2001 |
| | #1 of ~400 students, UVic | |
| • | Dean's Academic Excellence Award (for top GPA in spring Business convocation), | 2001 |
| | #1 of ~250 students, UVic | |
| • | Blue and Gold Circle Award (for top 10 overall students of ~20,000) – Silver level, | 2000 |
| | \$500 (silver: second time winner), UVic | |
| • | Robert Lorne Stanfield Book Prize (for top political science student), | 2000 |
| | #1 of ~100 students, UVic | |
| • | B.C. Asia-Pacific Ambassadorship Award, | 2000 |
| | \$3,000 (research grant), Government of B.C. | 2000 |
| • | Rhodes Scholarship Finalist, | 2000 |
| _ | B.C. Rhodes Committee, Canada Blue and Gold Circle Award (for top 10 overall students of ~20,000) – Bronze level, | 1999 |
| • | Due und Gold Chele Award (for top 10 overall statents of $\sim 20,000$) – Bronze level, | 1999 |

| | \$500 (bronze: first time winner), UVic | |
|---|---|-----------|
| • | Academic All-Canadian, | 1998-2000 |
| | Canadian Inter-University Sports Union | |
| • | Martlett Leadership Award, | 1999 |
| | \$500, Athletic Director, UVic | |
| • | President's Entrance Scholarship, | 1996 |
| | \$2,500, UVic | |
| • | National Leadership Scholarship (for top 10 overall students nationally), | 1996 |
| | \$500, Canadian Association of Principals | |
| • | Governor General's Bronze Medallion (for top GPA in graduating class), | 1996 |
| | #1 of ~300 students, Government of Canada | |

Other Awards

| • | <i>Varsity Highlight Award</i> (for community leadership), \$500, UVic | 2005-2006 |
|---|--|-----------|
| • | Academic Achievement Award & Tuition Scholarship, \$7,200, UVic | 1997-2001 |
| • | Captain of Men's Basketball Team, Varsity, UVic | 1999-2000 |
| • | President of Athletic Council, Varsity, UVic | 1999-2000 |
| • | B.C. Athletic Scholarship, \$4,000, UVic & Government of B.C. | 1996-2000 |
| • | Varsity Athletics & Basketball Awards (35 All-Star and 10 MVP awards) | 1992-2000 |
| • | Diane Mary Hallam Achievement Award, \$1,000, UVic | 1999 |
| • | William McMillan Scholarship, \$500, UVic | 1999 |
| • | Yeamens Achievement Award, \$2,000, UVic | 1997-1999 |
| • | CWUAA Men's Basketball Conference Champions, Varsity, UVic | 1997-1999 |
| • | Leadership Scholarship (for top 10 students nationally), \$7,500, Canada Post | 1996-1999 |
| • | <i>Kinsmen Scholarship,</i> \$2,000, Nanaimo Kinsmen Society | 1996-1998 |
| • | G.L. Few Achievement Award, \$1,000, UVic | 1998 |
| • | Yeats Achievement Award, \$500, UVic | 1998 |
| • | CIS: Canadian National Basketball Champions, Varsity, UVic | 1997 |
| • | Canada Games: National Basketball Champions, Team B.C. | 1997 |
| • | MedGrill Scholarship, \$500, UVic | 1997 |
| • | Academic-Athlete of Year (for top GPA graduating athlete), Wellington Secondary | 1996 |
| • | BEST Scholarship (for top 15 student-athletes provincially), \$500, N.B.A. | 1996 |
| • | Provincial Exam & Education Scholarship, \$2,000, Government of B.C. | 1996 |
| • | Outstanding Senior Student Award (for top overall student) Wellington Secondary | 1996 |
| • | Academic Excellence Award (for straight 'As' in all courses), Wellington Secondary | 1992-1996 |
| • | Athlete of the Year, Wellington Secondary | 1992-1996 |

MEMBERSHIPS AND AFFILIATIONS

- Member, Association for Consumer Research, 2020-present
- Member, INFORMS Society for Marketing Science, 2013-present
- Member, American Marketing Association, 2012-present
- Faculty Affiliate, Stanford Center on Global Poverty and Development, 2017-2020
- Faculty Affiliate, Stanford GSB Center for Social Innovation, 2016-2020
- Research Affiliate, International Growth Centre, 2016-present
- Research Affiliate, Innovations for Poverty Action SME Initiative, 2015-present

CORPORATE EXPERIENCE

Project Manager, Colehower and Company, Pfaffikon, Zurich, Switzerland, 2006-2007

• Managed global executive search consultancy projects in IT and telecom industry

Tech-Transfer Officer, Innovation Development Corporation, Victoria, Canada, 2005-2006

• Managed technology development, IP evaluation, and commercialization projects

Product Manager, ZIM Corporation, Ottawa, Canada, 2002-2004

- Developed and managed operator partnerships (e.g., T-Mobile, Vodafone, O2)
- Project management (8 team members) for database solutions and wireless apps